

Agenda Item 5.2: Review of Governance Calendar

Summary:

The Governance Calendar is an annual plan of governance events. The calendar provides information on events planned for the year, including meeting dates, type of meetings and tentative agenda items. The Governance Calendar is continuously updated. This paper highlights governance events for 2026 that are planned so far – this is a progressive document, and the Calendar will be updated as and when governing bodies share details.

Action Required:

The Board of Trustees is requested to **note** the information in the Governance Calendar and **use** the confirmed dates for individual trustees 'diary.

Abbreviations & Acronyms

ACRO	Americas and The Caribbean Regional Office
BoT	Board of Trustees
C-FAR	Finance, Audit and Risk Committee
COI	Conflicts of Interest
CONT.	Continued
CSIP	Strategy, Investment and Policy Committee
DG	Director-General
FGC	Female Genital Cutting
FGM	Female Genital Mutilation
GA	General Assembly
IPPF	International Planned Parenthood Federation
KPI	Key Performance Indicators
LGBTQIA+	Lesbian, Gay, Bisexual, Queer, Transgender, Intersex and Asexual
MA	Member Association
MC	Membership Committee
NGC	Nominations and Governance Committee
PoA	Programme of Action
RATC	Resource Allocation and Technical Committee
RRA	Russell Reynold's Associates
ToR	Terms of Reference
UK	United Kingdom
VC	Vice Chair

Note: The High-Level Governance Agenda includes governance events for 2026 that are known as of date – BoT and Committees are in process of finalisation. As soon as it is decided regarding final agenda items and face-to-face meetings, it will be added to the event information.

NGC (Jan Tbc)	CSIP (26 Feb, Thursday)	RAS-TC (February)	C-FAR (13th Mar, Friday)	NGC (Mar-tbd)
• NGC Work Plan Updates • Review of BoT Minutes • Performance Review 2025 • Recruitment Planning for 2026 • Planning/Scheduling of Recruitment • Other Urgent Items	• To be determined	• Update on the Sustainability initiative with comparison of the social enterprise and commercial model (impact and benefits/disadvantages of each, i.e. through country case studies) • Overview of investment to expanding the Individual Giving Programme of MAs • The inaugural Alumni club. • Review of 2026 Stream 1-2-3 allocations.	• Updates for the year ended 31st Dec 2025: • Draft Financial position • Safeguarding and Incident management • Global assurance update (internal and MA audits) • Special Payment register • Status of external pre-audit 2025 • Internal audit action plan 2025 • Other urgent matter	• NGC Work Plan Updates • Review of BoT Minutes • Performance Review 2025 • Recruitment Planning • Recruitment of trustees, Chair • Planning/Scheduling of Recruitment • Other Urgent Items

BoT (19-20 March)	C-FAR (30 April, Thursday)	CSIP (23 April, Thursday)	C-FAR (29th May, Friday)	RAS-TC (May 2026)
• Review of Board Work Plan • Review of Governance Calendar • Finance & Program Updates • Strategy Implementation Updates • MC/Accreditation Updates • Chair and DG Reports • Update on the Recruitments • MA Communications • Strategy Implementation • Safeguarding and Incident • Election of Chair to take office in May 2026	• Updates as of 31st March 2026 • Finance and IT Journeys • Safeguarding and incident management • Global assurance update (internal and MA audits) • Global and Regional Statutory Audit update • Going Concern Note (2026-27) review and approval	To be determined	• Recommendation for approval of financial statement and auditor's recommendation year ending 31st Dec 2025 along with delegation to sign-off. • Financial updates • Mgt Accounts Qtr. 1, 26 • Qtr. 2 forecast, 2026 • Indicative Planning figure 2027 – 28 (update) • Other urgent matter	• Presentation on IPPF's Sustainability Initiative -results • Overview of IPPF Ind Giving fundraising programme of the Secretariat and

Donor Meeting (14 -16 June, Dublin)	MC (17 June, F2F, Dublin)	BoT (18-19 June, F2F Dublin)	C-FAR (28 Aug, Friday)	CSIP (29 Oct, Thursday)
Donor meeting	- Phase 4 Accreditation Outcome Reports - Phase 4 Follow-up reports - Recommendations for Accreditation - Updates on Suspensions - Recommendation for expulsion - Update on expulsion recommendations - Applications for Associate Membership - Update on compliance after 2 years of membership - Analysis of accreditation trends - Experience of working with newer and more diverse partners - Update from the Dec 2025 Global Governance & Accreditation meeting	- Review of Board Work Plan - Review of Governance Calendar - Rotation of trustees within the board committees - Board priorities progress - Finance & Program Updates along with approval of financial statement and auditor's recommendation year ending 31st Dec 2025. - Strategy Implementation Updates - MC/Accreditation Updates - Chair and DG Reports - Update on the Recruitments - Board operations - Strategy Implementation - Safeguarding and Incident	- Updates for the year ended 30th June 2026: - Management accounts - Quarter 3 forecast - Safeguarding and Incident management - Global assurance update (internal and MA audits) - Special Payment register - Risk register action taken - Other urgent matter	To be determined

RAS-TC (Early October 2026)	MC (22 Oct, Thursday)	C-FAR (27 Nov, Friday)	NGC (Nov-tbc)	BoT (3-4 Dec)
• Overview of 2027 Stream 1-2-3 allocations • Preparation of RAS-TC report to Board	• Phase 4 Accreditation Outcome Reports • Phase 4 Follow-up Reports • Recommendations for Accreditation • Reconfirmation of Associate Membership • Applications for Associate Membership • Update on suspensions • Update on expulsion recommendation • Shifting civil society landscape and its impact on MAs and the Federation	• Updates for the year ended 30th June 2026: • Management accounts • Quarter 4 forecast/ year end projection • Safeguarding and Incident management • Global assurance update (internal and MA audits) • Special Payment register • Risk register action taken • Annual Plan and Budget for the Secretariat 2027 • Annual plan and budget of the MAs for 2027 • Take note of the External Audit Plan and Fee 2026 • Review and recommend approval of Risk Register for 2026-27 • Update on Finance & IT Journey • Plan of action and dates of next year's meetings	• NGC Work Plan Updates • Review of BoT Minutes • Performance Review 2026 • Recruitment Planning 2027 • Planning/Scheduling of Recruitment • Appointment of new NGC Chair • Other Urgent Items	• Review of Board Work Plan • Review of Governance Calendar • Finance & Program Updates • Strategy Implementation Updates • MC/Accreditation Updates • Chair and DG Reports • Update on the Recruitment of Board Committee Members • MA Communications • Safeguarding and Incident
