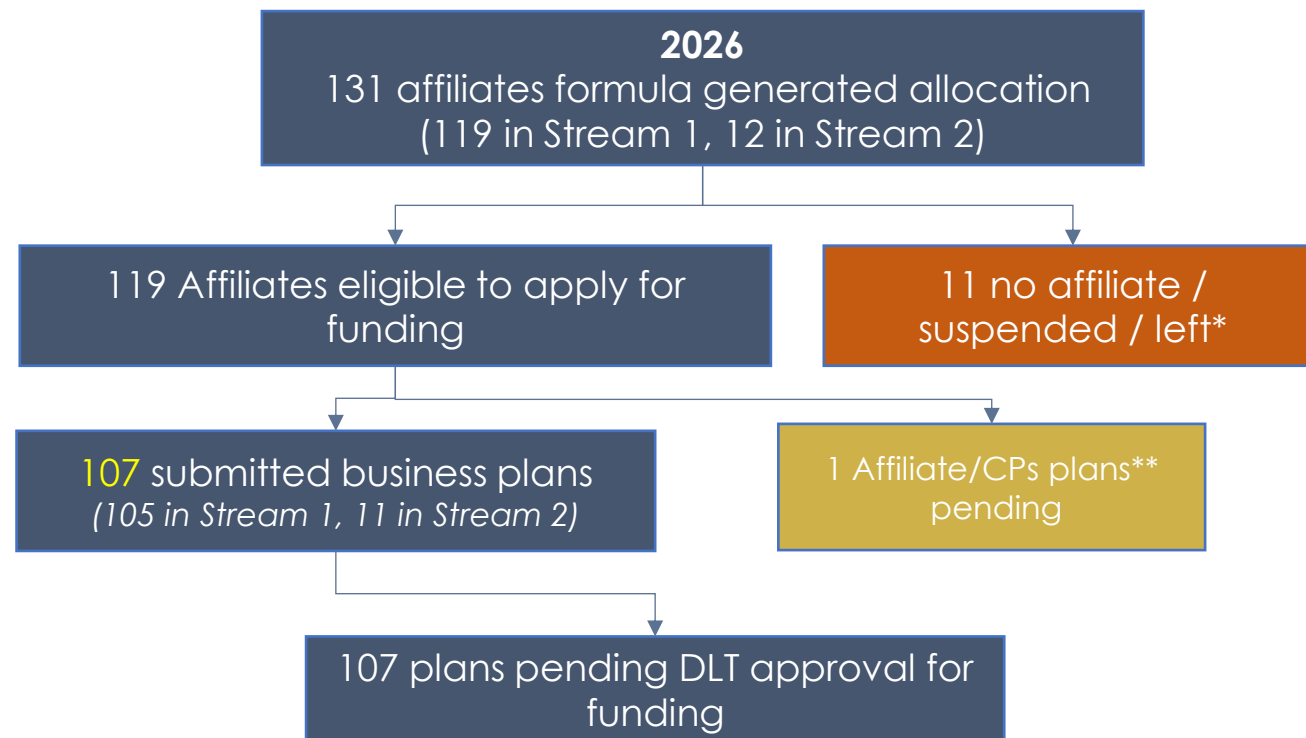
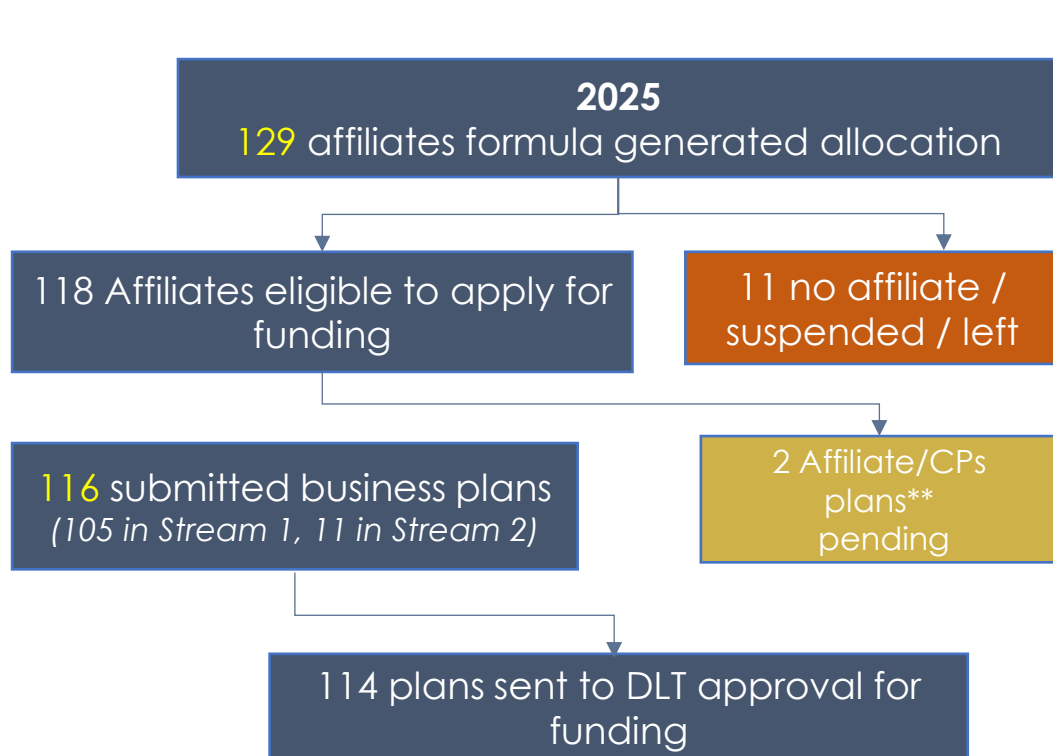


Trends in Affiliate activities and budgets

Grant-receiving Affiliates
Business plan analysis for 2026

Allocations

2025 vs 2026



The term 'affiliation' describes both Affiliates and CPs. The CPs receiving core grants are on pathway to membership.

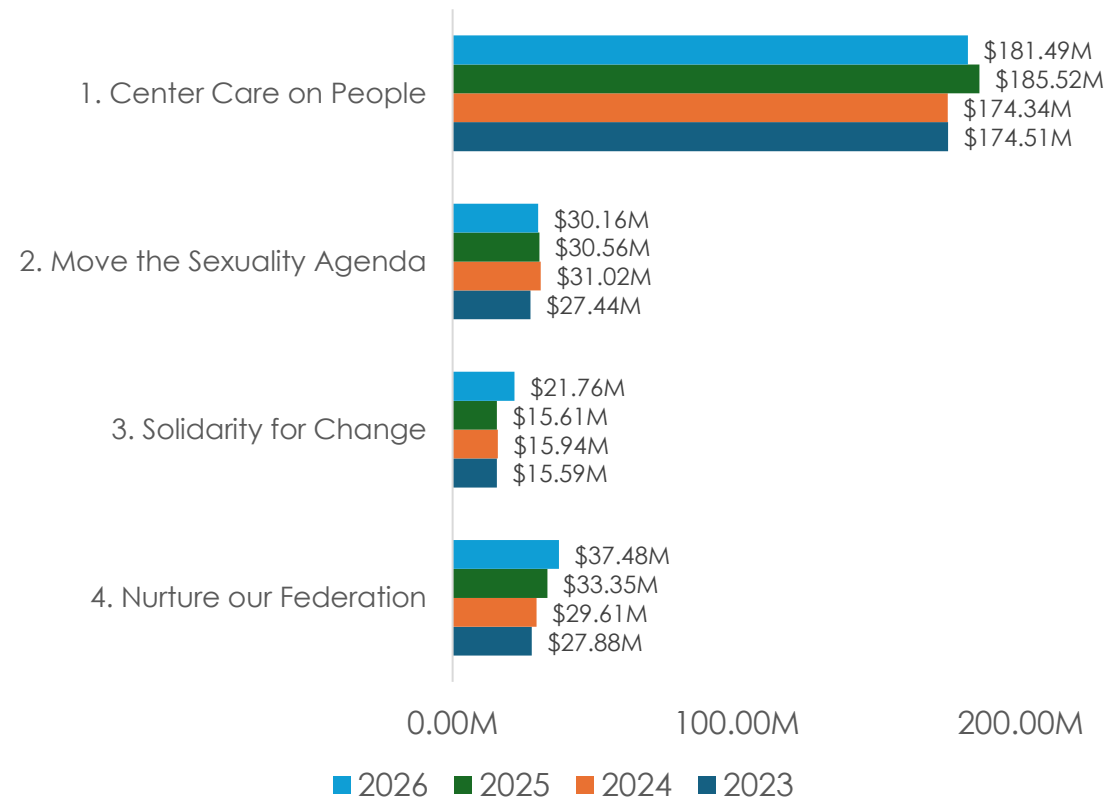
* (The following MAs are not included in the above figures: Dominica, Mexico, Guatemala, Guinea, Mali, DRC, Pakistan, Fiji, Nepal, and Grenada, the Gambia due to membership/financial suspension).

** (Malaysia's suspension has been lifted, yet to report their business plan)

Total expense budget per pillar (2023 - 2026)

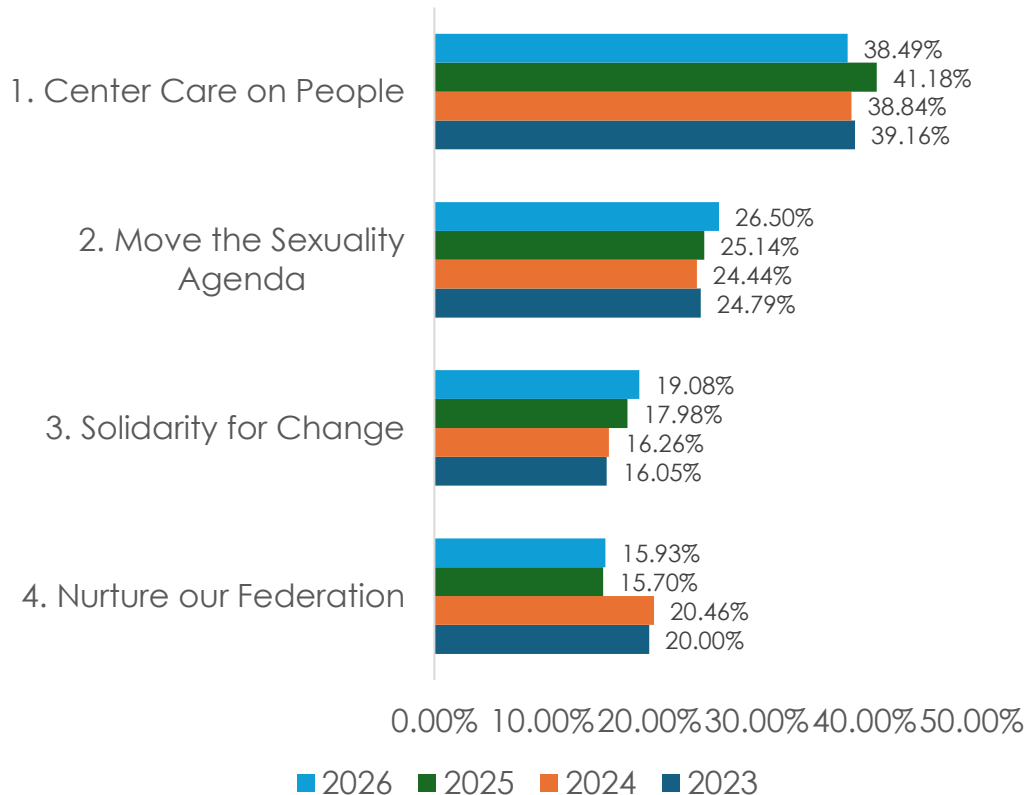
Affiliate expense budget by Strategic Pillar

\$ 245,43 M in 2023 vs \$250.92M in 2024 vs \$265.04 Million in 2025 vs \$270.89 M in 2026



Percentage of projects by Pillars

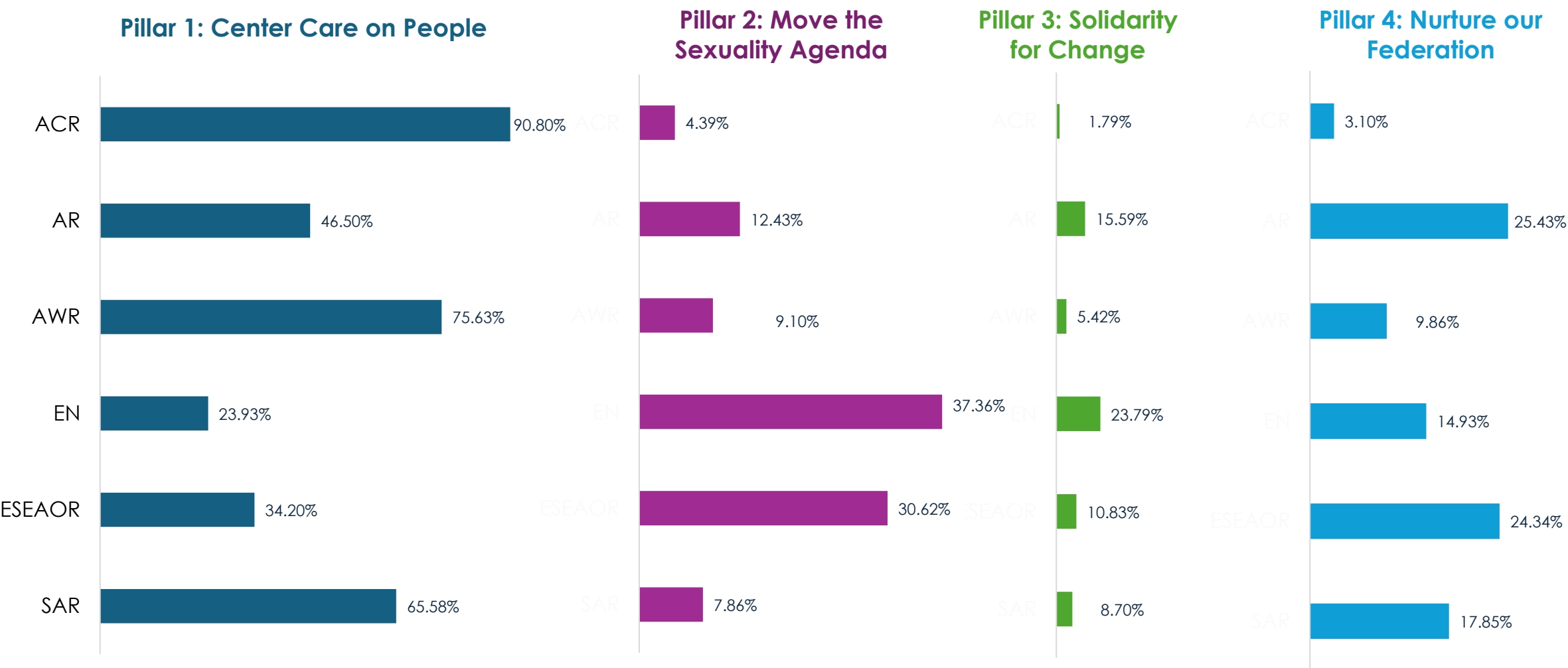
This refers to **the count of number of projects**; projects can be tagged to multiple Pillars¹



*The total reported budget for all Affiliates was \$ 245,43 Million in 2023 vs \$250.92 Million in 2024 vs \$265.04 Million in 2025 vs \$270.89 Million in 2026
(The following MAs are not included in the above figures: Dominica, Mexico, Guatemala, Guinea, Mali, DRC, Pakistan, Fiji, Nepal and Grenada due to membership/financial suspension)
(Malaysia's suspension has been lifted, yet to report their business plan)

Each region has unique spending trends - 2026

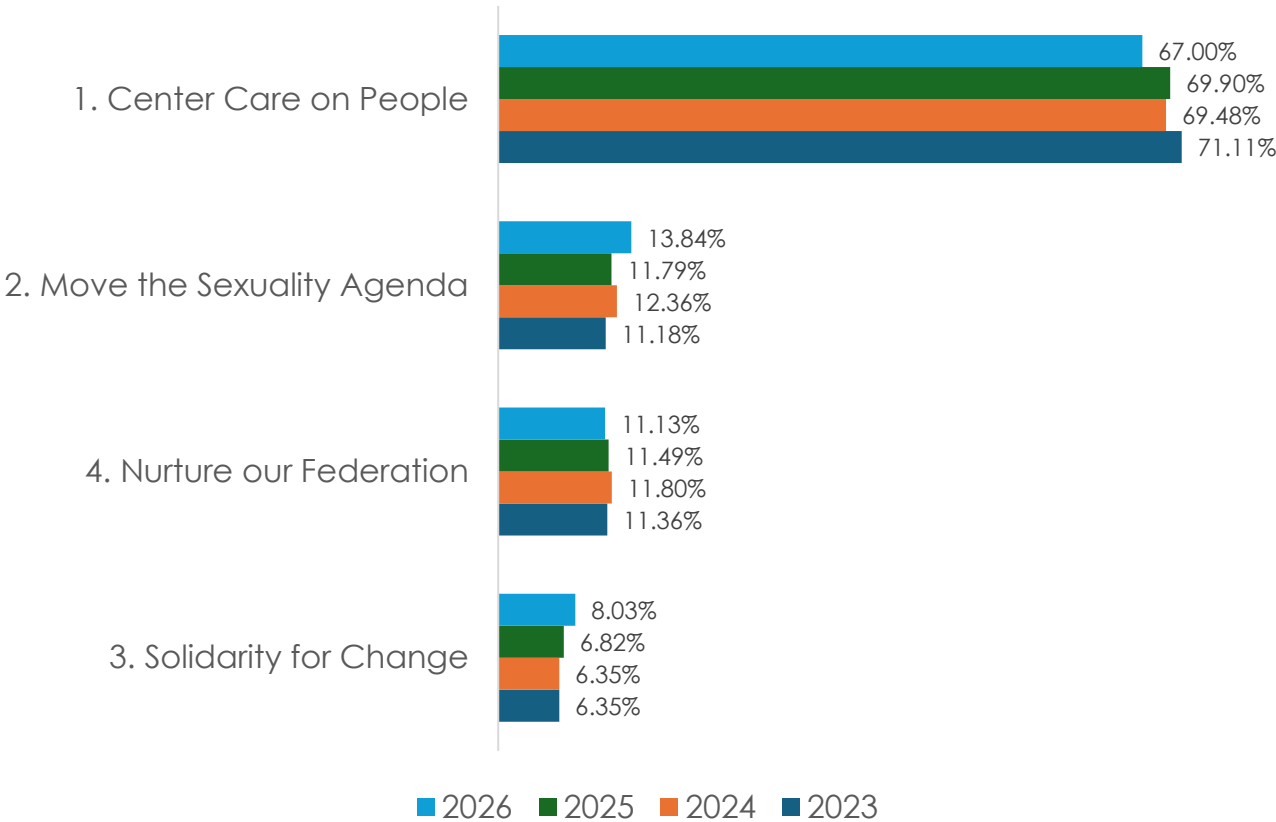
% spent on each Pillar by Affiliates in each Region



Core funding is concentrated in pillar 1

Percentage of core spending by Pillars

Projects can be tagged to multiple Pillars



Core funds gives affiliates flexibly to address funding gaps.

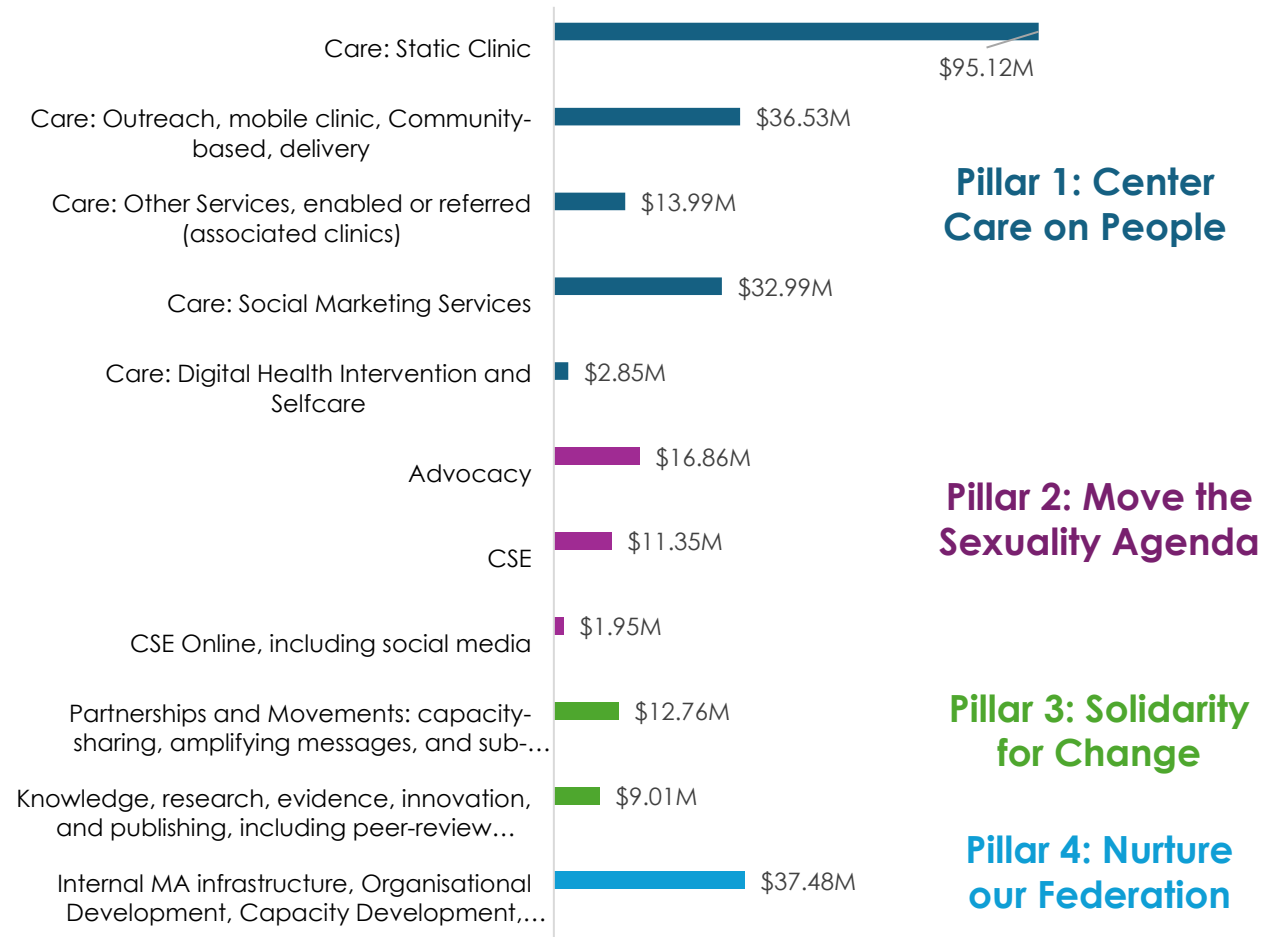
Spending trends across 2023, 2024, and 2025 remain consistent with the original 3-year expense budget.

Data is based on the allocation of the total project budget by pillars. The data from the allocation of core funding by pillars will be included in the subsequent business plans from the 2026-28 cycle onwards

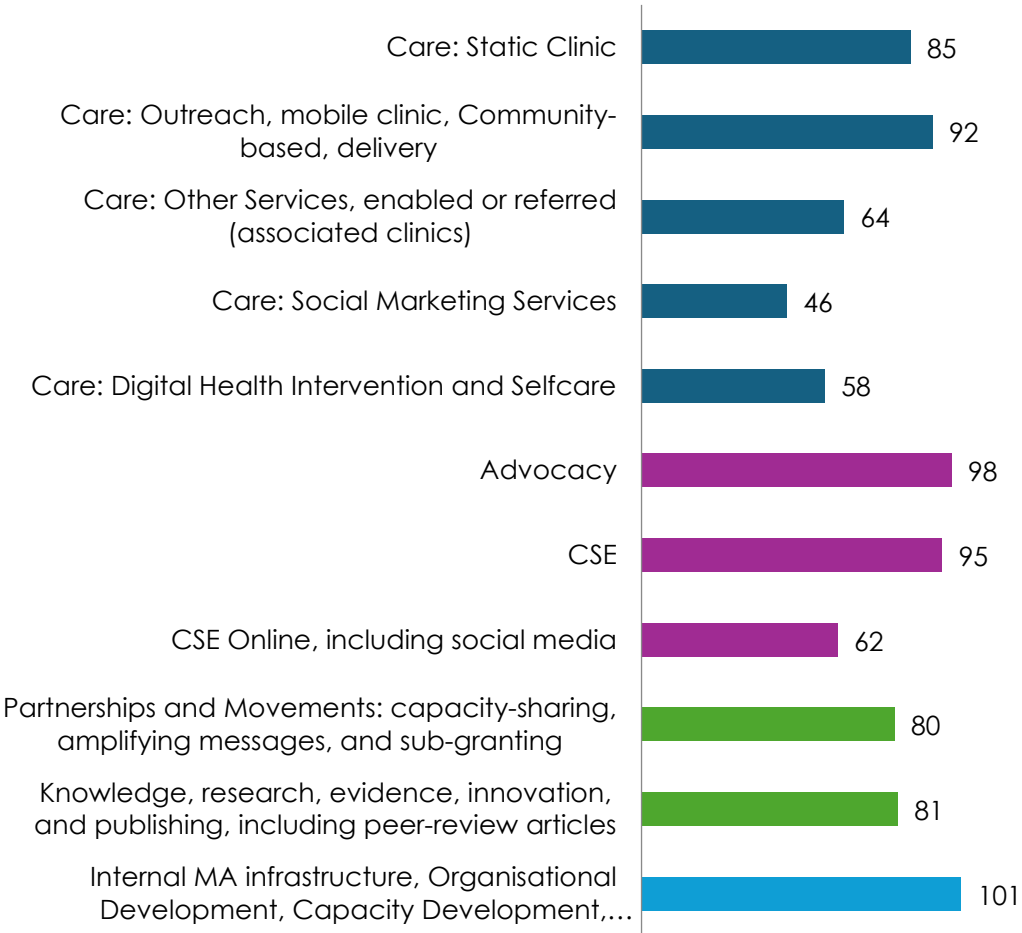
Project Focus Areas - 2026

Budgeted spending by Project Focus Area¹

\$270.89 M total



Number of Affiliates with projects in each Focus Area



- Year 2025 onwards Project Focus Areas have been reduced from 22 to 11.
- The total reported budget for all Affiliates was \$ 245,43 Million in 2023 vs \$250.92 Million in 2024 vs \$265.04 Million in 2025 vs \$270.89M in 2026.

Top planned spenders by Pillar - 2026

Top 10 Affiliates in total budgeted spending (USD) by Pillar

▲ Increase from 2025

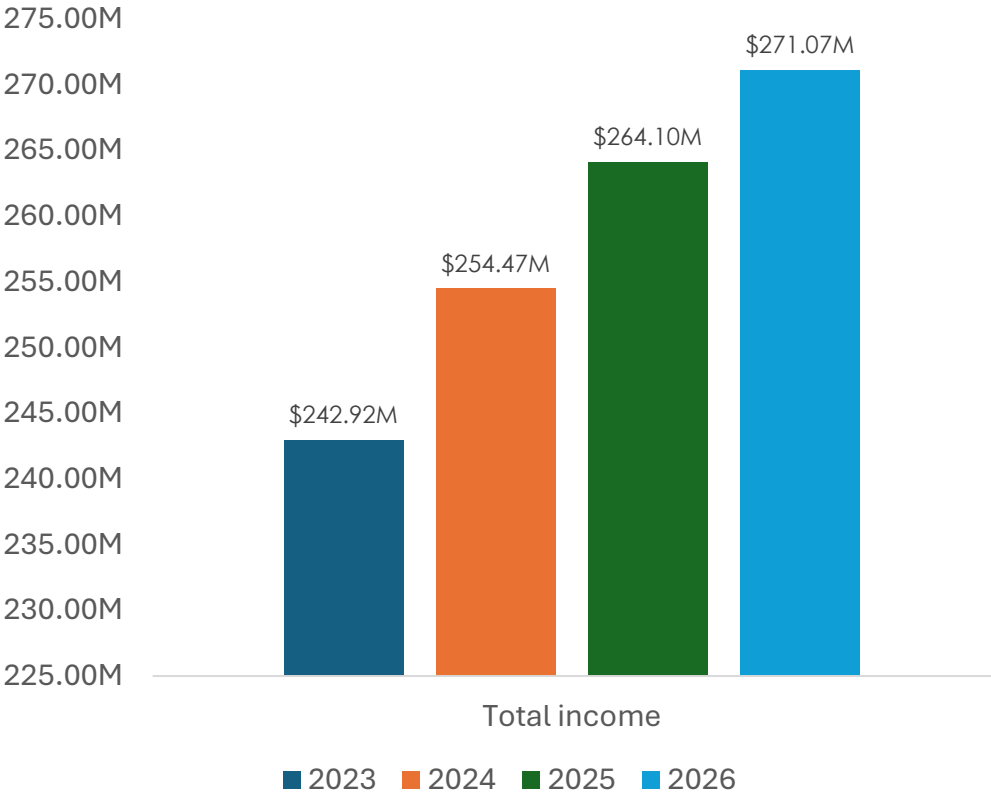
▼ Decrease from 2025

2026 New Entry

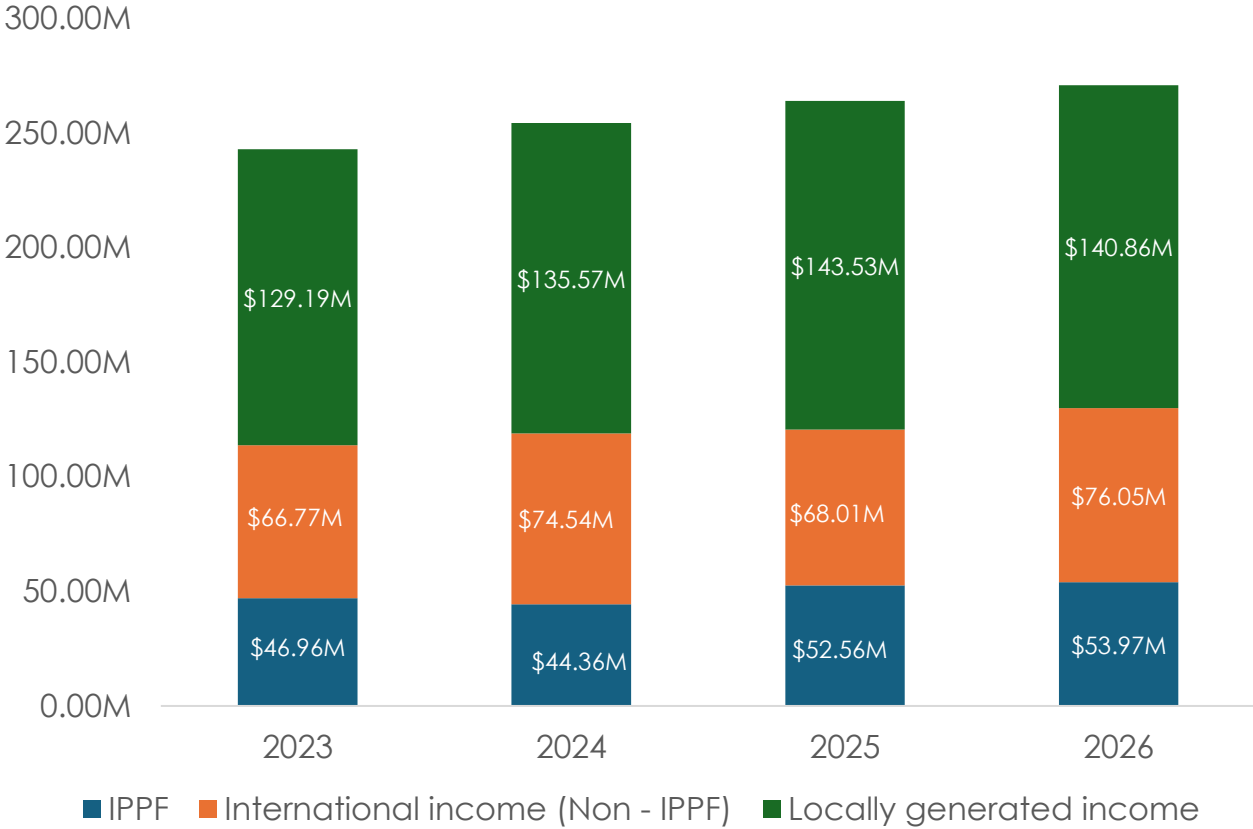
Rank	1. Center Care on People	2. Move the Sexuality Agenda	3. Solidarity for Change	4. Nurture our Federation
1	Colombia (\$84.34M)	China (\$6.81M)	Benin (\$2.58M)	Benin (\$3.58M)
2	Syria (\$10.54M) ▲	Colombia (\$1.88M) ▲	HDI (Rwanda) (\$1.57M) ▲	China (\$1.89M) ▲
3	Afghanistan (\$5.44M)	Sudan (\$1.01M)	PV (Namibia) (\$1.49M)	India (\$1.86M) ▼
4	Ecuador (\$4.59M) ▲	Ghana (\$1.00M)	Kenya (\$1.12M)	Congo (\$1.64M)
5	Sri Lanka (\$4.36M) ▲	South Africa (\$975K) ▲	China (\$1.1M)	Philippines (\$1.28M)
6	Benin (\$4.16M)	Bosnia & Herzegovina (\$899K) ▲	India (\$926K) ▲	Ghana (\$1.25M) ▲
7	Sudan (\$3.57M)	Kenya (\$829M)	Sri Lanka (\$811K)	Cote d'Ivoire (\$1.25M) ▼
8	Peru (\$3.55M)	Thailand (\$759K)	Cote d'Ivoire (\$781K)	Bhutan (\$1.21M)
9	India (\$3.44M)	Indonesia (\$740K)	Thailand (\$699K)	Burkina Faso (\$1.11M)
10	China (\$3.38M) ▼	Ecuador (\$736K)	Philippines (\$580K)	Peru (\$1.10M)
Top 10 share of pillar	70%	52%	54%	43%

Total expected income has grown, driven by non-IPPF restricted donors and social enterprise

Total Affiliate revenue



Affiliate revenue by source

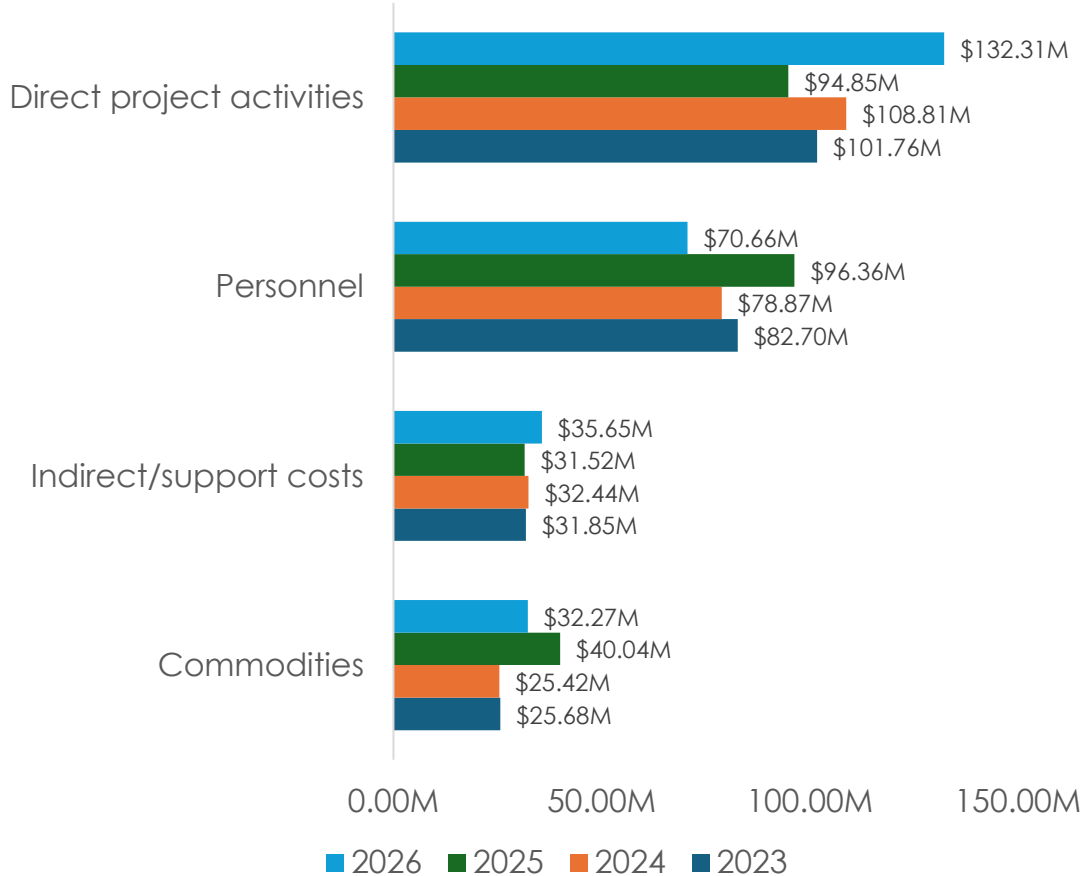


Analysis represents the Affiliates who submitted Business Plans for 2023-2025, to allow a relevant comparison

Budget by Expense Category

Affiliate planned spending by expense type

\$ 245,43 M in 2023 vs \$250.92M in 2024 vs \$262.78 Million in 2025¹ vs \$270.89 Million in 2026



Median share of Affiliate budget by expense type

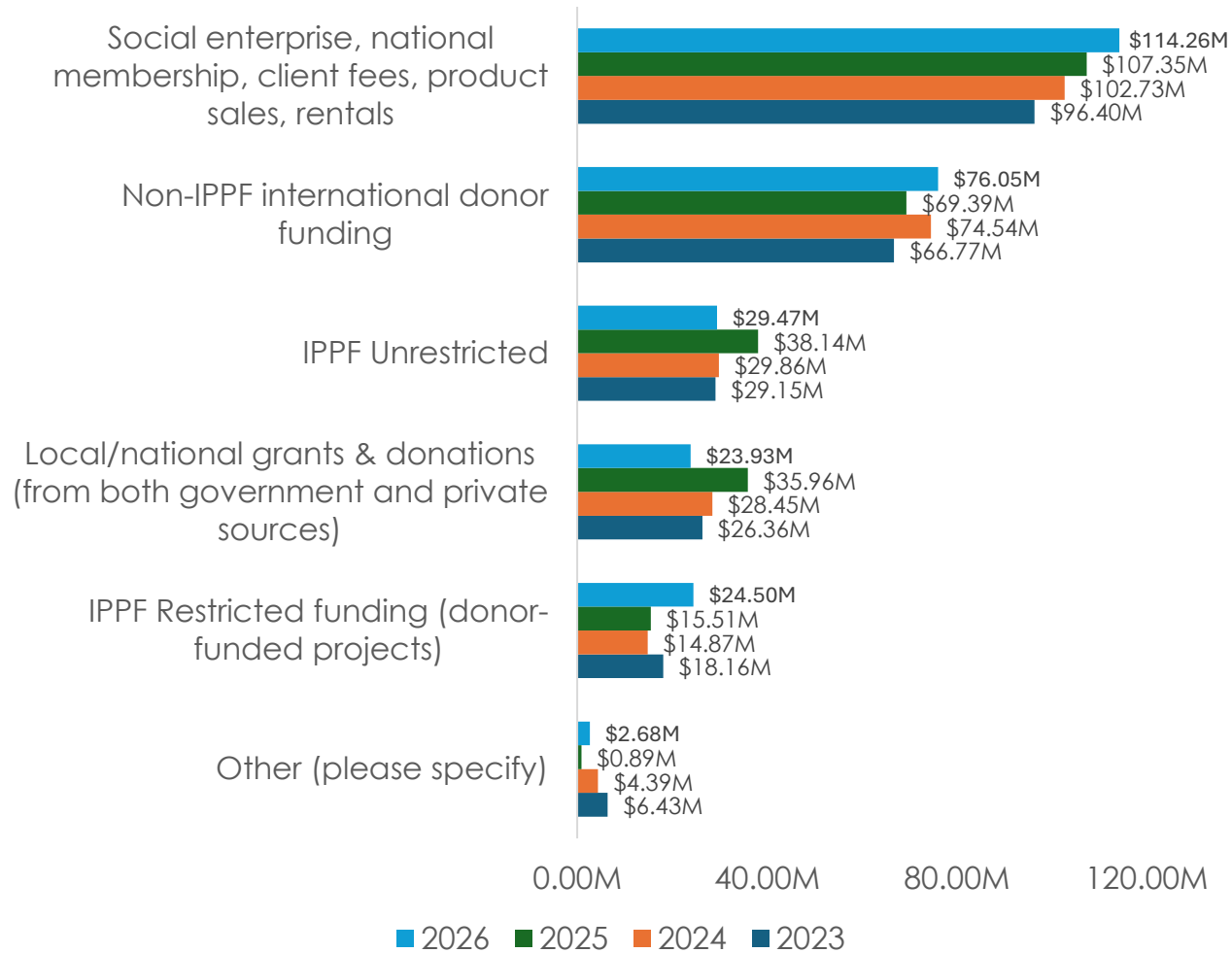
Numbers in parentheses reflect the 25th and 75th percentile values

- **Direct project activities: 49% (31% → 56%)**
- **Personnel: 26% (31% → 50%)**
- **Indirect and support Costs: 13% (5% → 15%)**
- **Commodities: 12% (0% → 8%)**

Note that these percentages do not line up with total aggregate projected spending trends on the left since these reflect the **median** share of budget across all Affiliates based on **2026** data

¹ The total reported budget for all Affiliates was \$ 245,43 Million in 2023 vs \$250.92 Million in 2024 vs \$265.04 Million in 2025, vs \$270.89 Million in 2026

Share of Affiliate Income (2023-2026) – All Affiliates



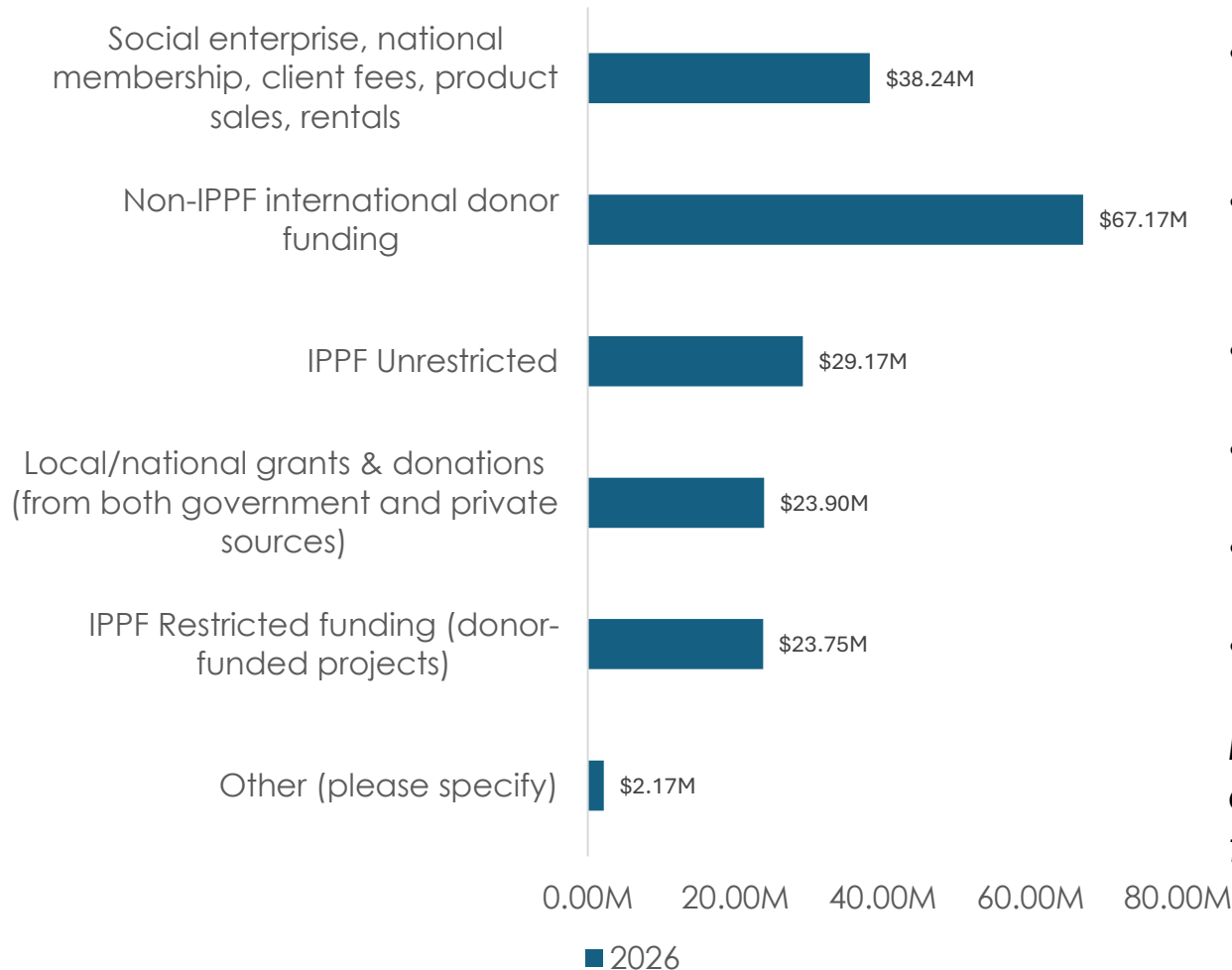
Median share of Affiliate income by source

Numbers in parentheses reflect the 25th and 75th percentile values

- **Social enterprise, national membership, client fees, product sales, rentals : 42% (0% → 26%)**
- **Local/national grants & donations (from both government and private sources) : 9% (0% → 7%)**
- **Non-IPPF international donor funding: 28% (0% → 48%)**
- **IPPF Unrestricted Grant: 11% (13% → 38%)**
- **IPPF restricted grant : 9% (0% → 21%)**
- **Other: 1% (0% → 0%)**

Note that these percentages do not line up with total aggregate projected spending trends on the left since these reflect **median** share of budget across all Affiliates

Share of Affiliate Income (2026) – All Affiliates (Except Colombia)



Median share of Affiliate income by source

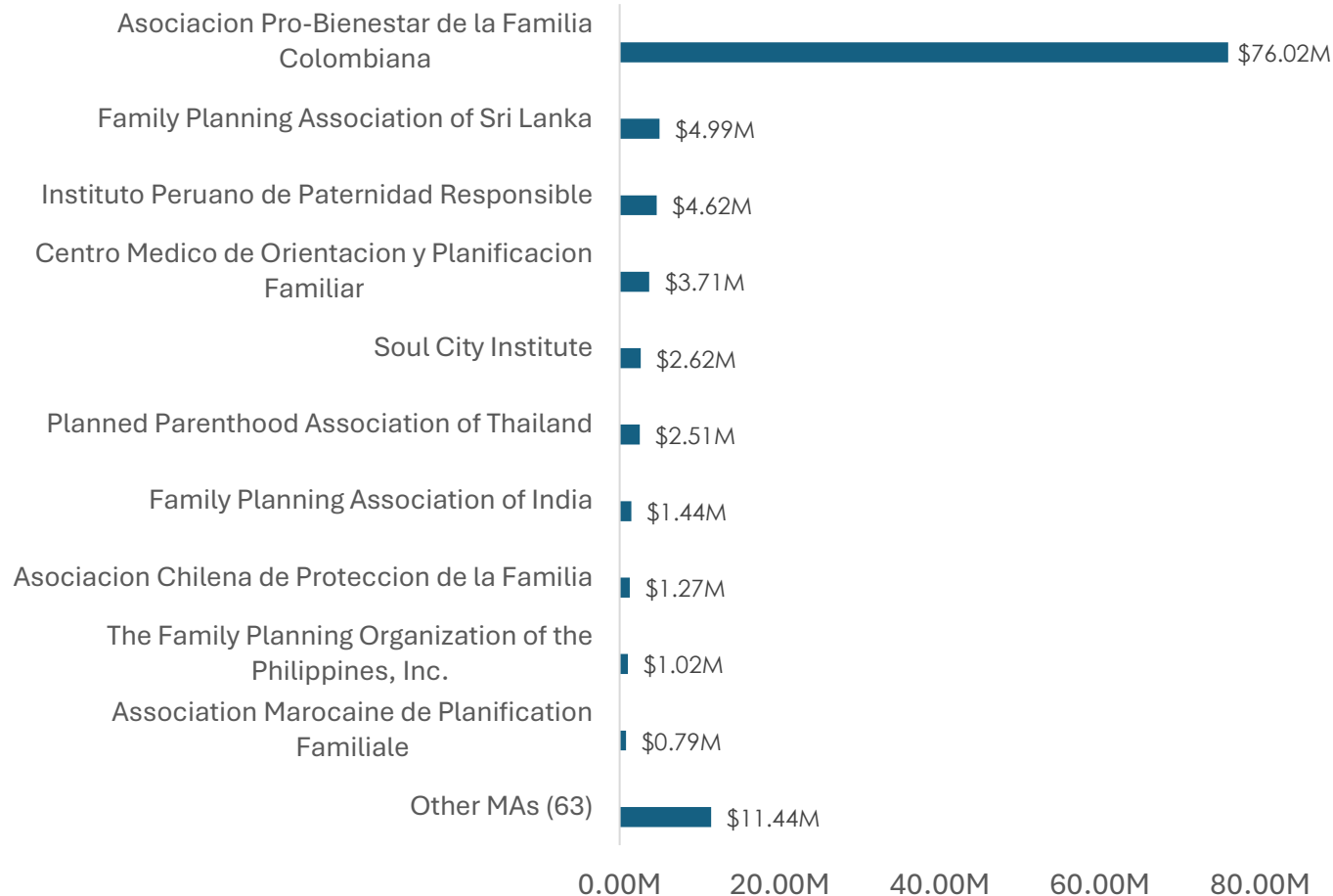
Numbers in parentheses reflect the 25th and 75th percentile values

- **Social enterprise, national membership, client fees, product sales, rentals : 21% (0% → 25%)**
- **Local/national grants & donations (from both government and private sources) : 13% (0% → 7%)**
- **Non-IPPF international donor funding: 36% (0% → 48%)**
- **IPPF Unrestricted Grant: 16% (13% → 38%)**
- **IPPF restricted grant : 13% (0% → 21%)**
- **Other: 1% (0% → 0%)**

Note that these percentages do not line up with total aggregate projected spending trends on the left since these reflect **median** share of budget across all Affiliates

Social enterprise income 2026

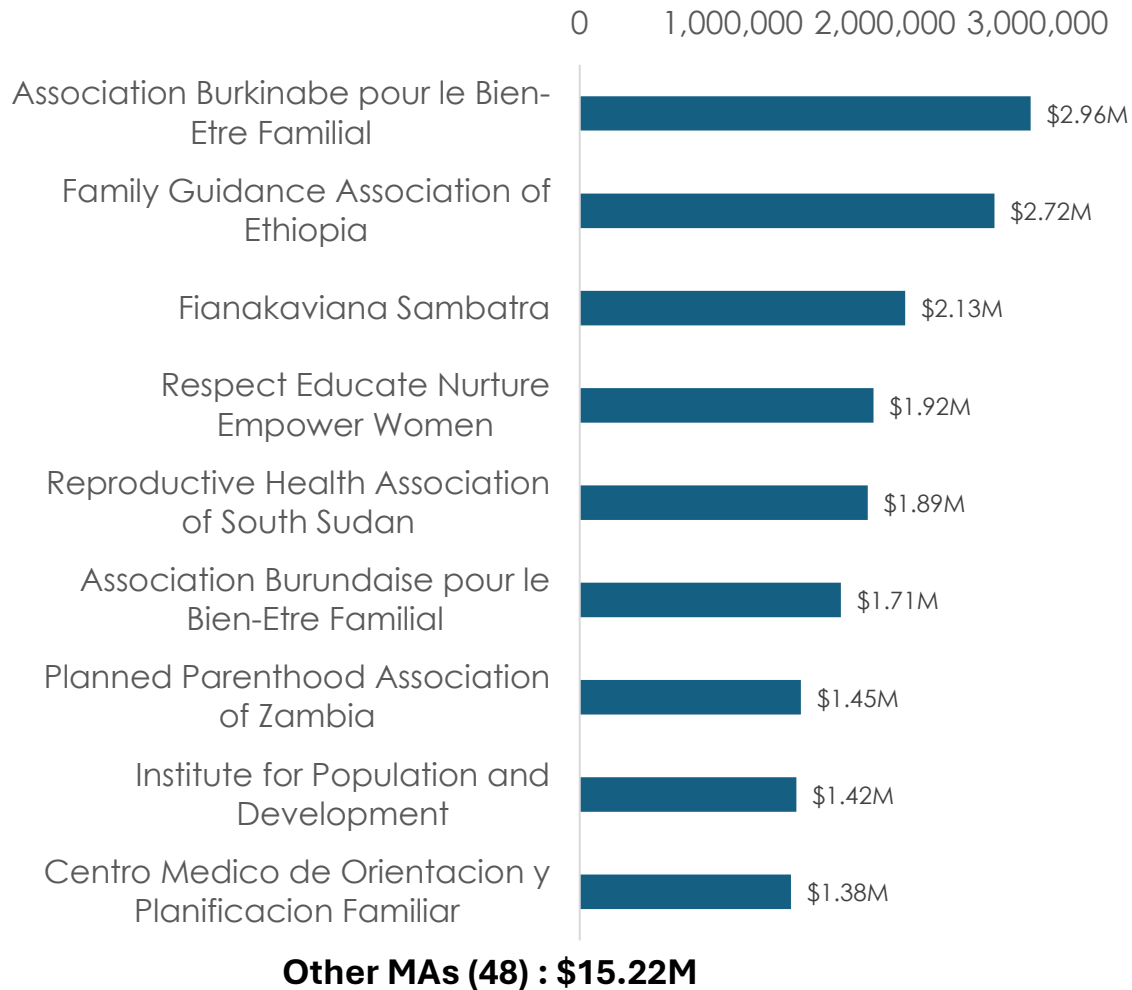
\$ raised through Social Enterprise, National Membership, etc.
Total amount: \$110.43M



- *Though social enterprise accounts for the largest income source globally, this income is highly concentrated in one Affiliate*
- *In some of these countries, much of this income is through payment for services via social insurance systems*
- *10 Affiliates brought in \$98.9 million, or 90% of all social enterprise funding*

Unlocked Funding 2026

\$ unlocked by core funding by Affiliate.
Total estimated amount: \$33.83M

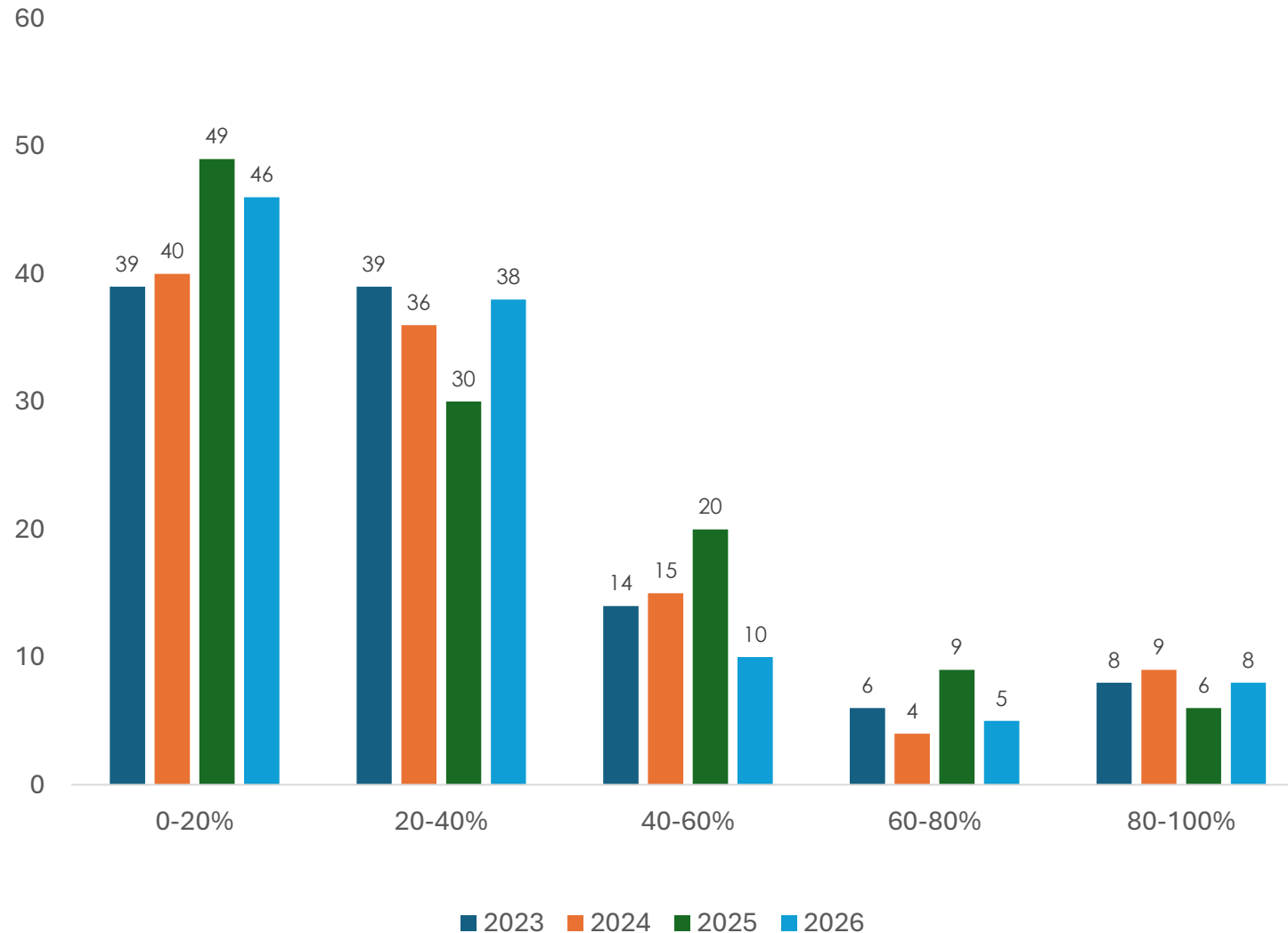


- Funding unlocked describes grants that are received thanks to the core grant (e.g., donors who will only give a program grant if salary costs are covered)
- On average, the core funding doubles its value through the additional funds it unlocks
- NB. Many affiliates report that their total income is a result of leveraging core funding

IPPF unrestricted funding is crucial for Affiliates

IPPF unrestricted funding

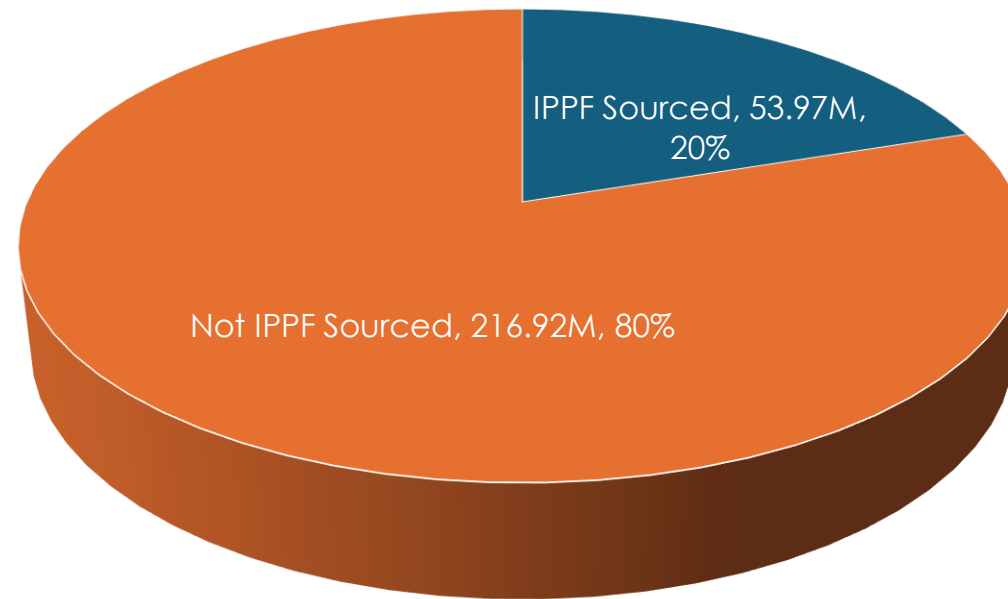
Number of Affiliates, by percentage share of income



- 13 affiliates receive over 60% of their funding from IPPF Unrestricted funds
- Affiliates that receive more of their funding from IPPF unrestricted tend to have smaller budgets (and smaller Unrestricted grants and Restricted grants)

IPPF Dependency

IPPF as share of expected income, USD and percentage



■ IPPF Sourced ■ Not IPPF Sourced

In millions of USD